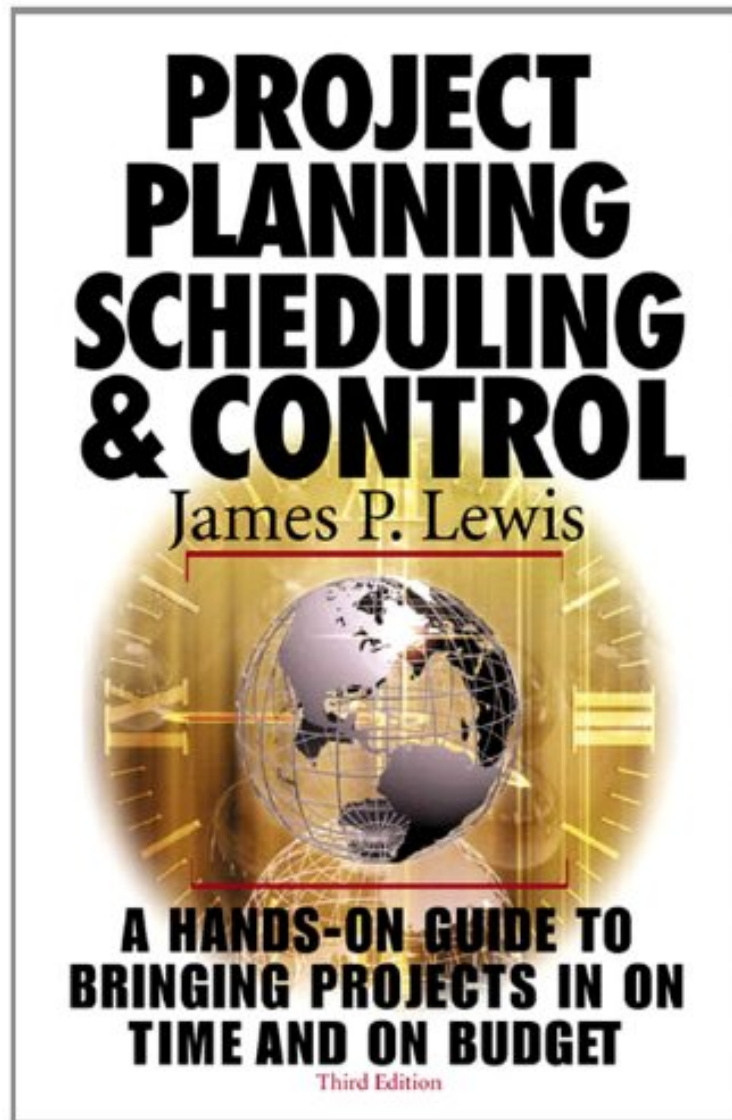


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## Project Planning, Scheduling Control, 3rd Edition

*James P. Lewis*

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**James P. Lewis : Project Planning, Scheduling Control, 3rd Edition** before purchasing it in order to gauge whether or not it would be worth my time, and all praised Project Planning, Scheduling Control, 3rd Edition:

5 of 5 people found the following review helpful. Replete with expertise and insights gleaned from experience. By Alex PronoveI read this book to augment my graduate-level Project Management course. I knew of the author's reputation as an instructor and a pioneer. The book lived up to my expectations. Mr. Lewis covered the major aspects of managing a project very concisely and expertly. Here for example are the four reasons he gave for consensually estimating a task's duration: 1. No one person is "on the hook" for the estimate. If it turns out to be significantly off, no individual will get chastised for it. 2. Inexperienced team members will learn from the more experienced ones. Their

ability to estimate improves.<sup>3</sup> Collectively, the team will be more likely to think of all the factors that may affect the time required to do the task. An individual is more likely to omit some of them. (This is an instance where more heads are better than one.)<sup>4</sup> I, as the PM, will receive a higher psychological commitment to the estimate than would be true if a single individual came up with it. This is all fine and dandy but how can I use it? It becomes another arrow in my quiver, so to speak. I can use it to clearly articulate the advantages of consensual estimating to anyone who challenges the idea. How many times do we run into a stakeholder who questions the need to "waste" time and effort coming up with a consensual estimate? Bravo to Mr. Lewis for this wonderful book! 37 of 38 people found the following review helpful. A Concise Guide to Running a Project By A Customer I have been in the project management field for over a decade now. The beauty of this book is that it contains the "backbone" of the steps required to manage medium to large-scale projects. It is an easy read, succinct and concise, and it fits easily in your briefcase or on your bookshelf. I for one have used this book to model many of my projects - especially when I formed a project office when I started with a new company. The PM flowchart (I believe it is now called the Lewis PM Process Flow or similar) is a very handy checklist to ensuring you are properly establishing your project, controlling your project, and closing out the project. I recommend this to all junior PM's as a fundamental read. I believe it belongs in the library of senior PM's, since it reinforces what we should know (but have probably neglected or forgotten). It should serve as a handy reference to all level of PM's. One comment I would add, again related to the flow chart - use it to cross-reference the chapters to the related process. 0 of 0 people found the following review helpful. Five Stars By David Great buy for school

Unique among project management books, Project Planning, Scheduling Control is renowned for its applications-oriented, non-theoretical understanding of the flexibility required in day-to-day management situations. New material in this long-awaited third edition includes easy-to-follow guidelines for managing multiple projects, effective risk management strategies, an innovative blueprint for developing a workable project methodology, and more.

From the Back Cover Practical, Proven, and Down-to-Earth Guidance for Effective Project Management First published in 1991, Project Planning, Scheduling, and Control has become the standard guidebook for achieving real-world project management success. Renowned for its non-theoretical exploration of the techniques—and even more important, the flexibility—required in day-to-day project management situations, this unique step-by-step book provides principles that apply to every phase of guiding a project to its successful conclusion. Thoroughly updated to encompass the tremendous technological and workplace changes of the past decade—with exceptional illustrations and graphics to illuminate key points—this clearly written, applications-oriented project management blueprint reveals easy-to-follow guidelines for:

- \* Maintaining control of multiple simultaneous projects
- \* Dealing with the "people" issues involved in project teams
- \* Developing a workable project methodology

Project Planning, Scheduling, and Control is much more than just a static, one-size-fits-all answer book. Keeping the focus on state-of-the-art approaches for managing the whole project—as opposed to simply presenting yesterday's well-worn jargon—it shows you how to view a project from all angles, and teaches you the principles necessary to solve a wide variety of project-related difficulties. "My purpose in life has been to translate topics that may be a bit difficult into understandable, bite-size pieces that people can digest. This has become my trademark—and I hope it will remain so."

—From the Preface In Project Planning, Scheduling, and Control, 3rd Edition, James P. Lewis—one of the top experts and best-known authors in the timely project management field—outlines a well-ordered system for project management, and continues his trademark approach of providing professional guidance that is down-to-earth, readable, and understandable. This start-to-finish template explains the core methods, principles, and practices of project management, and is of immense value for anyone who needs to meet ISO performance criteria, achieve top performance, and attain specified project goals—every time. No other authority has contributed as much to the project management discipline as Jim Lewis. From discussing the role of the project manager and drawing up the steps to develop an implementation plan through explaining the latest psychological findings in motivation and leadership, Lewis lays out a detailed roadmap for completing any project on time, within budget, and at the desired result level. Whether you are experienced at managing simultaneous projects or have just received your first critical assignment, Project Planning, Scheduling, and Control will show you how to:

- \* Develop a methodology—using the Lewis Method flow chart—that is standardized for ease of use, yet unique enough to achieve each project's specific goals
- \* Understand and utilize the tools of project management—work breakdown structures, PERT, CPM, earned value analysis, Gantt schedules, and more
- \* Combine management and leadership proactively, satisfying the needs of both your organization and your coworkers involved in the project

Key points boxes; Questions for review; Examples, quotes, and passages to illuminate important principles; Further resources and references; Project Planning, Scheduling, and Control remains the most complete available overview of the core methods, principles, and practices of managing projects. It is the complete guidebook for professionals looking to enhance their knowledge and insight—and advance their careers. About the Author James P. Lewis, Ph.D., founder of The Lewis Institute, Inc., is one of today's most recognized and

respected authorities in project management. Since 1980, he has trained more than 20,000 (adding about 1,000 each year) supervisors and project managers throughout the United States, England, and the Far East. Dr. Lewis has written articles for Training and Development Journal, Apparel Industry Magazine, and Transportation and Distribution Magazine. His books include The Project Managers's Desk Reference 2nd Edition, Mastering Project Management, Fundamentals of Project Management, How to Build and Manage a Winning Project Team, Team Based Project Management, and (with Bob Wysocki) World-Class Project Manager.